

International Cost Estimating & Analysis Association

Certifies that

Harold van Heeringen

has met all of the qualifications and is hereby awarded with the International Cost Estimating and Analysis Association's

SOFTWARE COST ESTIMATING CERTIFICATION

In testimony whereof, witness the signatures of the Association President and the Certification Principal on this date

June 12, 2023

ROBERT P. HUNT PRESIDENT

Expiration Date: June 12, 2028

KEVIN CINCOTTA
CERTIFICATION PRINCIPAL

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